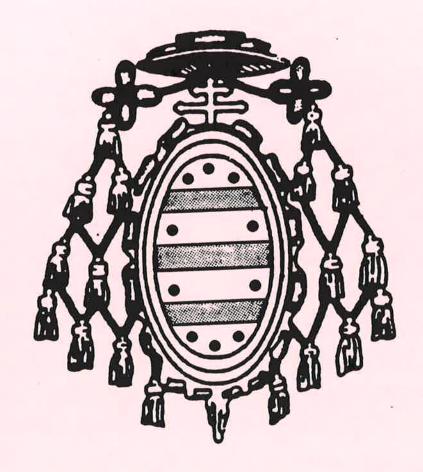
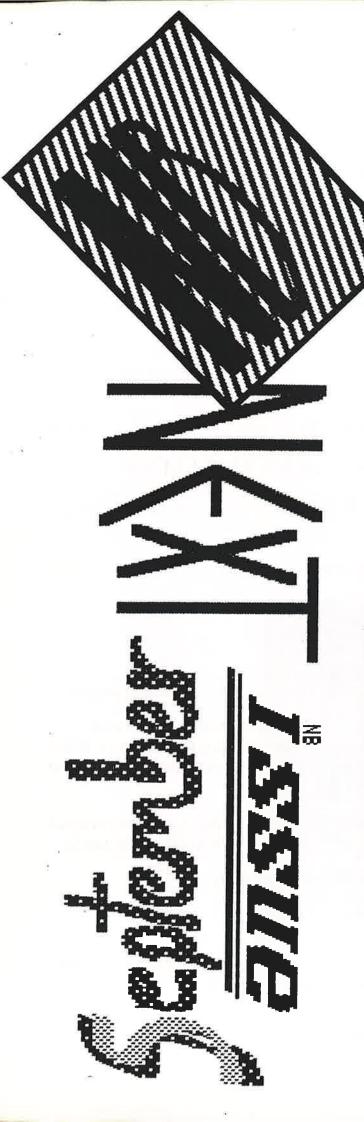


NEWS BULLETIN

## UNIVERSIDAD DE OVIEDO



SERVICIO DE PUBLICACIONES



## CONTENTS

4

Russian Course; Leipzig

5

International fair, Milan

6

Team '90

7 - 10

What's new?

11 -13

The identity of Europe, The identity of REGEE.

14

To be a part of it; RT-TÜ

15

From Delft to Delft

Editors: Maria J. Alvarez Maria Jesus Andres AEGEE-Oviedo

# YOU WANT TO LEARN RUSSIAN? NO PROBLEM!

## WE, THE YET ECG-LEIPZIG INVITES YOU TO THE

## 1. RUSSIAN SUMMER COURSE

START: 30th of June 1990 (Saturday)

FINISH: 15th of July

PRIZE: The traditional 85 ECU

### APPLICATIONS:

IRENE VON GRZYMALA OR SABINE HOFFMAN VOLKSGARTENSTR. 20 21. 344 LEIPZIG 7024 DDR TEL.: 2313023

## 14 DAYS:

- -The best teachers for learning the exotical language
- -Discussions and reports for instance with a professor from the University Sverdlowsk (ural) and a prof. for European-Youth-sociology (in former time journalist at Radio Moscow)
- -A Super "Russian Evening" with the traditional Russian Food: Pelmeny and of course Russian Music
- -A visit to a real Russian-Orthodox-Church
- -A lot of events, organized only for YOU

And 14 days Leipzig - The place where the Peaceful revolution in GDR have been started, 1989.

Meeting-point for your arrival: The University "Skycraper"

# AEGEE-EUROPE's presentation at the April International Fair of Milan 21-29 April 1990

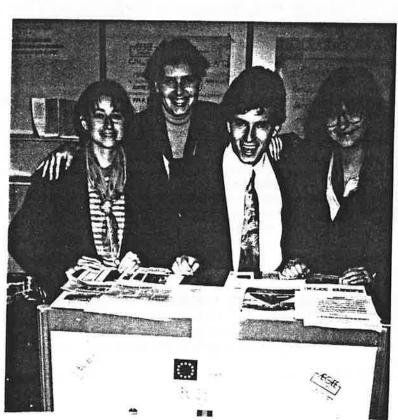
For the third year in a row AEGEE was given the opportunity to present its aims, activities and projects within this well-known exhibition open to the public from all over the world.

During this frantic and trade-oriented week, members of AEGEE-Milano and Bergamo together promoted the European ideal meeting people, students and representatives of other students' associations and of the press. It was really a great satisfaction for all the participating AEGEE members to perceive the enthousiastic interest in AEGEE, showed by the curious young people approaching our stand.

Let's face 1992 with the hope that AEGEE will continue to grow and give a bigger hand to the European integration.

### MANY THANKS TO ALL THE PARTICIPANTS:

DAVIDE
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PAOLO
ELINE
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CORRADO
ANTONELLA



# **TEAM '90**

# The European Academic Manager 4, 5, 6, December 1990, Milano

Did you already hear about this great event? If not, read again some Newsbulletins and the last Scope. It is the chance to gain experience with the world of the global acting and thinking manager by participating in our program: workshops, personal interviews with representatives from all kind of companies, visits to Italian companies, lectures, presentations and stands from 35 major multinationals and 10 major European universities.

This event wants to prepare you for working in a changing management world, whereby Euromanagement will have a central role. But does the Euromanager exist, or is everyone trying hard to atrive after an illusion? Is being an Euromanager worthless and do the companies need a global manager, if this one exists?

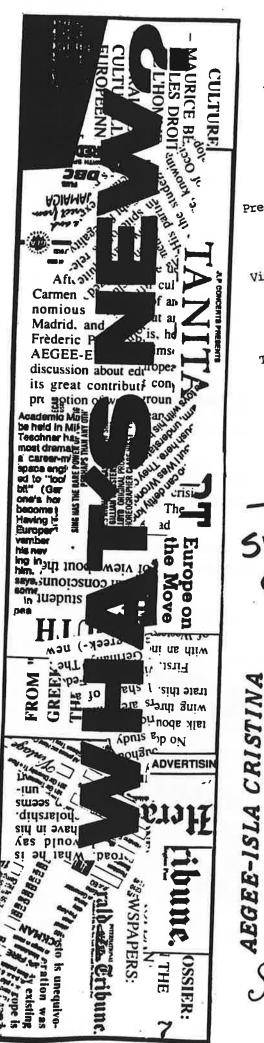
Some people say that the hunt for the global manager is on. Recruiters, especially in Europe, are looking for a new breed of multilingual, multifaceted executive. To prepare for the wide-open world of 1992, companies are pushing out their traditional managerial corps. They need hungry young people, who are not bothered by jet lag, good at languages and know how to do business across borders. The big challenge of the 1990s will be overcoming a severe shortage of Euromanagers. The winners will be the companies that stop paying lip service to 1992 and prove they believe in it creating the exciting cross-border jobs that tomorrow's Euromanagers will thrive on. In this view the Euromanager, or better the global manager, is really needed! But can this need be fullfilled? Does the Euromanager exist? Isn't he a mythe or a Superman?

According to Paul Evans (European professor) The European manager does exist, but he/she is very rare. It is someone who can act everywhere in Europe with the same matter of selfconfidence and who must operate in any culture without any problem. That's very hard, because every country expects something totally different from their managers. In Germany he needs to be the expert. On the other side, in Japan, he can be sure that none of his assistants will ask him a question, unless they are very sure that he knows the answer. But the main point for becoming a global manager is that you must respect these cultural differences! Isn't this something that we already learn by AEGEE, by increasing the contacts and cooperation between European students? More and more companies are going to fuse and cooperate with foreign ones, so what they need are mobil managers.

### What's the conclusion?

It's hard to become really European, or global, perhaps it isn't even reachable. But one way trying to come as close to this model as possible, is by participating in AEGEE, especially in TEAM '90, where you can experience yourself the difficulties of work in an international team with different cultures.

See you in Milano the 4th, 5th and 6th of December.





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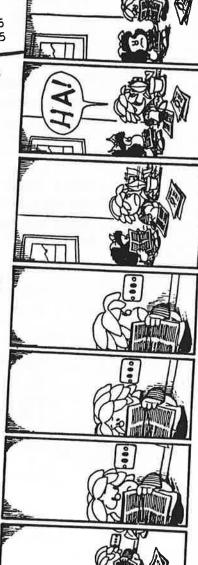
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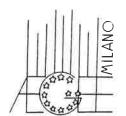
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Dear AEGEE friends,

This is the list of the new AEGEE-Barcelona C.D., elected May 5th in our local Agora:

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General Secretary/Congress

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# Bhich identity for Europe? Which role for ACGCE?

Europe is changing: The Eastern European countries are liberating themselves, the Warsaw Pact is dissolving and the (former) Super-Power Soviet Union seems to be doing so too.

Now the European Community has to define its future role in Europe. But obviously that's not so easy, a credible concept has not been developed yet. Jacques Delors' model of two concentric circles of differently close associated countries around the EC is unrealistic, because it starts from the illusion that a political union of the 12 current memberstates is possible and that a broadening of the EC would prevent its further integration. I believe that both assumptions are wrong. First of all we have to admit that the Community is too heterogenerous for it already now, and secondly the enlargement of the EC (which I think is the most logical aim right now) does not rule out the possibility. (which I think is the most logical aim right now) does not rule out the possibility for a smaller number of countries to do the first step towards a political unification.

Last year's East European revolutions have changed the Community: Paradoxically they have taken a part of its identity as a group of 12. This becomes clearer if we ask the question of what characterized the European

-is it politically "western" in the sense of "democratic"? -Well, what about

democratic East Germany, CSFR, Hungary and soon, Poland?
-Is is geographically "western"? -No, just partly.
-Is it strategically "western"? -Not any more. Against who, by the way? Finally: -ls the Community characterized by welfare - criteria? -No, because the EC views itself as a solidaric community. And also: Some of the East European countries might soon reach the same living-standard as the poorer EC-countries.

So, How could we say "no" to Eastern European applications for EC-membership, if those countries were just as willing to integrate as current EC-memberstates and if the perspective of a political union of the 12 seems to be becoming less and less likely? Some EC-politicians even begin to have second thoughts in respect towards 1992. For them already, the international market could be one step too far, because it might spur what they call "German domination" in Europe. Today, countries like Hungary, CSFR and GDR seem more willing to integrate politically than some EC-members, e.g. Britain, Germany and France. After Kohl's fatal juggling with national emotions, other European heads-of-state were like wise going back to national rethorics. The authority of the European idea is evading because it is based upon pre-1989 perspectives. Now, the perspectives are wider. Delors' concept of the "concentric circles" around the EC is good as a first step, but not as a political aim. It ignores that Central and Eastern Europe wants to participate actively in European politics and not just change one hegemony for another one. Furthermore, these young democracies deserve the support of the EC, like Greece, Spain and Portugal did some years ago.

So what's the consequence? As I said before, today the EC seems to be too little homogenous for a quick political unification. But in a time which has revived national and "containment" politics, a strengthening of the European idea by adopting the logical aim of an all-European Community seems indispensable. In -let's say- 15 to 20 years this aim could be achieved. The options of stronger political unification will remain unchanged and could be started by the whole community of by parts of il. Before, we should think about what it remains to be done after 1992 and what we understand as "political integration"

## A response to

The last AEGEE-SCOPE published an interview with the Founding President of AEGEE, President of the Board of Trustees and Honorary president of AEGEE, the one and only Franck Bianchieri in which he draws a bad picture of the current state of our organization.

Apart from the astonishing fact that an interview of this kind is printed in our public magazine instead of the more internal News Bulletin, it cannot remain uncommented also for reasons of contents.

Dividing the short history of AEGEE in two periods, a good ("strong") one and a bad ("problematic") one (easy to guess which one is the period of his presidency!), he sees the following problems within AEGEE:

> -The lack of a "big project" that "unites AEGEE".

-An increasing antenna-antenna linkage instead of a stronger communication with the

-A "loss of identity" within AEGEE because of:
.a "confusion about the objectives and the nature of AEGEE" and ."unclear limits of the network". And finally.

-A lack of "stricter rules" imposed by a "strong CD" ready to implement "painful decissions".

After these remarks the interviewer, Ana Blanca

Gallo, gives him the possibility to advertise the solution to all our problems:

problems:
"Stop and start new structures develop out by themselves".

Whatever this is supposed to mean, obviously the influence of the CD is to be increased, "painful decissions" to be taken and clarity about the "real" aims of AEGEE to be brought among the mislead parish.

So we wonder: What are the "real aims" of AEGEE, what are the "painful decissions" he means and what do we need a strong CD for? The interview remains unclear in this respect, but maybe the history of AEGEE gives us some clues:

In 1985 Franck Bianchieri and some friends of his, founded AEGEE.

The clever idea of a organization European without national sub-structures spread quickly within the EC because, to many students, it meant an increase in mobility and possibilities of communication as well as an interesting way to act politically OΠ European scale.

the beginning though, we had to cope with the problems that arose from the rigid structures of AEGEE, which, beeing dominated by the strong and disputed personality of the Franck, blocked natural integration and evolution σť organization. Soon many members realized: if the network doesn't integrate naturally, even strong CD cannot force it to.

Thus, the work for more integrative structures had become an important part of my three years within our organization.

So, Franck's assertion, that AEGEE worked well during his period is only correct: partly The truth is that although during founding-period there had been a special need nf centralized coordination of the construction of new antennas and for P.R. αf reasons towards the end of Franck's presidency discrepancy between his claim to represent the whole of AEGEE and reality had become obvious.

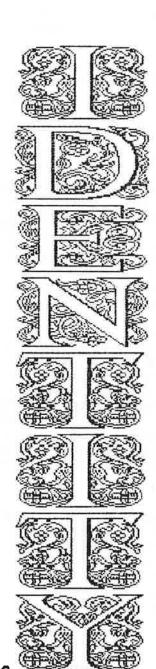
Furthermore AEGEE was in deep financial trouble when Franck left: the old board had organized some costy events and a Satellite-Conference, which were understood as investments into AEGEE and therefore had not been fully financially covered.

AEGEE has been paying

AEGEE has been paying the remaining bills until last year this being the reason for our dependence on the good will of the banks and of the person in charge of the connections to the EC-Commission, Franck Bianchieri.

Furthermore the younger history of AEGEE has shown that many of the big projects have failed. Therefore: let's not force them.

Being the man controlling AEGEE's access to the commission – and the possibility of destructuring it – Franck



## Franck Bianchieri

and his successor and Junior partner Fred Pelard can put us a choice:

"If it (AEGEE) wants to do something else (than pure service activities) it has to stop and start new structures develop by themselves.

In any case, clear choices have to be made during the Agora of AEGEE VI, otherwise AEFEE will lose all its friends and supporters. That will be a pity!

On the contrary, if the choices are clear, if the projects launched are daring, these projects will find me and, I'm sure, most of all the Oldies as faithful supporters."

(Franck)

Well, that's exactly what Fred Pelard demanded during his short appearence at the Paris-Agora. And he is the one who once had tried to make "clear choices" himself by implementing "painful decissions":

the exclusion of two whole antennas, and seven other individual members of AEGEE, because they "had not understood the philosophy of AEGEE" (Fred)

I am mentioning this just because of the stumming analogy to the "recommendations" given to us by the "Oldies"!

The exclusions failed because of the solidarity of the whole network. But -wow- it was close; so what had been the real reasons for this drastic measures?

Concerning the two mentioned antennas, they had tried to prevent AEGEE from becoming an instrument of IDE and Prometheus, a political party and its foundation, of which Franck is the president (IDE), resp. Vice-President (Prometheus).

Furthermore they had wanted to create more integrative structures for AEGEE.

So, what can Franck, Fred and the "Oldies" -most of the active ones among them, being members of either one of the mentioned organizations- expect from AEGEE today?

Even if Franck doesn't, we have to face it:

IDE has been a failiure.

During the last EC-elections it gathered all in all far less than 100,000 wotes in the three countries where it ran, France, The Netherlands and Spain.

Thus, IDE is stuck. It clearly need a larger base, if it wants to succeed. (By the way: It needs a clearer message, too; being "European" doesn't solve ALL political questions.)

So, do we happen to be talking about the mentioned "real" aims of AEGEE...?

One question remains: Why are the limits of the network, which since the Paris-Agora include also eastern Europe unclear?

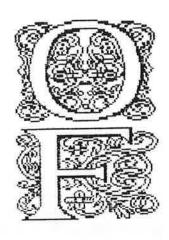
Although I know that only EC-parties can run for the European Parliament, I don't care saying that this is the reason for Franck's demand.

But I would like to take this Agora-decissions a cause to suggest ourselves somewhat more selfrespect within AEGEE: Even though we do not have the claimed 12,000 members, and even though we have intrasturctural and organisatorial problems, we still have that large number of active members working for the association without being paid, enlarging the network and intensitying its activities. We are one of the first organizations which have become All-European, thus demonstrating that 'integration" doesn't mean the shifting of borders from the inside of the EC to its rim, but their complete dissolution.

Because of this enlargement organizatorial problems within AEGEE might even become bigger. But it is a guestion of MOTIVATION to overcome them, not one of law and order. A DEcentralized body like the CD cannot maintain centralized functions on the long run. So, before we for others- judge about AEGEE, let us always evaluate what we can possibly expect from our fat-spread organization, whose work is base on voluntary engagement of our members.

Let's not become professionals!

Rainer Enschermann Bonn





# To be a part of it!

"Great idea!" -this has been the response of every new member of our relatively new AEGEE-antenna in Reutlingen/Tübigen since it was founded in 1988.

Indeed, it is a great idea and the right way to bring Europe forward on its way to the United States of Europe. It is something to support -let's do it! After a while, especially if your antenna is a small one, there is a kind of frustration, because of the fact that you cannot do anything. Everybody is organizing seminars and other events; and you? We have to do something, but we can't?!

Yes we can! Our small antenna has found out new forms of being active and contributing to the AEGEE-idea:

-We intend to organize a roundtable discussion with experts about relevant subjects, like solar energy, etc. The results of such discussions will be published in our Bulletin.

-as an antenna in an industrial region we want to be active in arranging placements for interested students from elsewhere in Europe - our first step is to find some connections to companies settled in this region. We will advise, case we have any offers for placements.

Any other ideas?

I'm sure we'll find/have some, because it is a very motivated group of students! By the way, we'll be very glad about any contact with antennae in our neighbour cities - give us a call!

You see, it is good to be a part of an excellent idea and it is even better to be an active one!

Bijan / AEGEE RT-TÜ

Our new board:

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